
SEITE B1





How a prescient idea from one of America's **premier strategic thinkers** became reality thanks to the generosity and openness of an eminent banking family with roots in Berlin

Richard Holbrooke, remembering
Stephen Kellen (Berlin, 1914 – New York 2004),
from the spring 2004 *Berlin Journal*



YOUR HONOR, MAYOR DIEPGEN, LADIES AND GENTLEMEN,

Time is a funny thing. I never expected that the house in which I grew up, where I learned my first words and took my first steps, where I first met my dearest friend, my husband, would some day reenter my life. But so it has. Today we have come together to dedicate the American Academy in Berlin, which will be housed in my childhood home, and which will be known as the Hans Arnhold Center, after my father.

Recently, Ambassador Holbrooke asked me whether I thought that my parents would approve of this new identity for our family home. I believe they would be as proud as I am today. Both my parents had great humanitarian ideals. My father in particular was a man of visionary leadership, so it gives me great pleasure to have his memory so appropriately honored.

In our life in America, my husband and I have experienced firsthand America's great generosity of spirit and hospitality. For us, the opening of the American Academy in Berlin is a wonderful and welcome opportunity to enhance the relationship between our adopted country and the city of our birth. I believe that a strong partnership between Americans and Berliners is to the clear benefit of both parties. The American Academy will help us continually nurture and strengthen that partnership.

I spoke a moment ago of how my childhood home was assuming a new identity. In truth, very little of the actual physical features of our home remain. The house looks quite different now, but I remember vividly learning to play hide-and-seek up and down and behind a staircase that no longer exists. Nevertheless, although the appearance of the house may have altered, I believe that the spirit of our home remains intact—the vitality and joy, the love of learning and openness to all that life has to offer. It is my hope, as it is my family's, that this spirit will infuse the American Academy and energize all the young Americans who take up residence here.

Anna-Maria Kellen, at the founding gift ceremony, Rotes Rathaus Wappensaal, Berlin City Hall, June 25, 1997



Architectural drawing for the renovation of Hans Arnhold's Wannsee Villa, 1927-28, by the architects Ernst Lessing and Max Bremer

IT'S NOT ONLY his tone of voice that I miss, the way he answered the phone – "Stephen Kellen" – the way he announced himself whenever he called. It is the way he would always inquire about how one was faring. That alone says so much about his character.

Returning from the recent memorial service in New York, I found myself missing his usual telephone call. "Seid Ihr gut geflogen?" he would ask? Then, after a pause, "Wie ist das Wetter in Berlin?"

He always wanted to be well-informed and constantly sought to acquire new knowledge, not just about his family but about so many other things.

He loved to listen and to ask questions. "It is amazing what one can experience in one lifetime, if one lives long enough." Whenever he wanted to contemplate something someone had said, he would use the short phrase, in English, "I see . . ." It meant that he intended to return to the given topic soon, and he usually did. I admired his ability to listen, especially in cases when I knew he held a very different opinion.

I was granted the privilege of learning from him for only a few short years, but I have so much to thank him for. He was there whenever I had a question. In the course of our conversations he often used the saying "the devil is in the details" – and then he would proceed to analyze and discuss the whole matter once more, with the greatest precision.

He was a great philanthropist. The range of his interests has always been remarkable. And he did everything with his characteristic modesty.

He loved youth and relished having discussions with young people. Not only was he a good listener, he also knew how to ask highly pointed questions. We were fond of saying of him that knowledge was his hobby horse. And whenever possible, he would try to help young people.

It was one of his traditions when he was in Berlin to visit to his old school, the Französisches Gymnasium, and have a talk with the graduating class. The last time he went, in 2002, the discussion lasted almost three hours. As a result of these exchanges he was able to bring the point of view of young people into his other debates.

After his attack of pneumonia here in Berlin two years ago, I think he got better more rapidly because he so enjoyed being in Berlin. Berlin was his city in Germany – and only Berlin. He would say, "Es gibt geborene Berliner und Wahl-Berliner. Ich bin beides" – There are born Berliners and Berliners by choice. I am both!

Nina von Maltzahn, a founding trustee of the American Academy, is the daughter of Ellen Maria Gorrisen (née Arnhold). From the spring 2004 *Berlin Journal*

“Holbrooke was, in his cast of mind, a realist, but his cast of mind was not his philosophy: this realist – the Democrats’ most accomplished Machiavellian – was always returning to first principles, to moral considerations, to the alleviation of human suffering and the spread of political liberty as goals of American statecraft.”

Leon Wieseltier, Literary Editor, *The New Republic*

RICHARD HOLBROOKE

was a piece of work. He was a paradoxical man: a remarkably subtle thinker capable of the most egregious lack of subtlety, a brilliant diplomat with one of the least diplomatic temperaments anybody ever encountered. He was always cunning but never malevolent. Mentally, he was sleepless, relentlessly pondering the meanings of even the most trivial events and experiences. His powers of observation were extraordinary, the cognitive advantage of his utter extroversion; and they were matched by his massive powers of analysis, which never shut down. He was a disorderly man with an ordered mind; there was rigorous reflection at the heart of the whirlwind. He was, almost preposterously, in constant motion, a stranger to calm, a bull in search of a china shop; but in his thinking, and in his commitment to his country, he was one of the steadiest men on earth.

The legend of his career, and the flamboyance of his person, has obscured a proper recognition of his commitments. Holbrooke was not only a student of power; he was also a creature of beliefs. What he believed in most of all, I think, was in the ability, and the duty, of the United States, by a variety of means, to better the world. He was, in his cast of mind, a realist, but his cast of mind was not his philosophy: this realist – the Democrats’ most accomplished Machiavellian – was always returning to first principles, to moral considerations, to the alleviation of human suffering and the spread of political liberty as goals of American statecraft.

He came away from his early years in Vietnam with lessons but without a syndrome. He was unangry about the use of American force, when it was morally justified and intelligently applied—which is to say, he was the last of the postwar liberals. Even in his most virulent criticism of what he regarded as America's military mistakes abroad, there was not a trace of the temptation to surrender a high sense of America's role in history. Isolationism disgusted him. He had a natural understanding, it was almost an attribute of his character, of the relationship between diplomacy and force. He had no illusions about the harshness of the world, and therefore about the toughness that is required for the creation of a world less harsh.

His last assignment, the increasingly Sisyphean attempt to bring Afghanistan into the community of open and decent societies, was a bet on this sober and unsentimental optimism. He cared famously about what worked, and he could be brazen in his pragmatism, but Holbrooke's professional life was animated by goals and concepts that no mere pragmatist could share. American interventionism, for him, was not just a policy; it was a way of existing responsibly in the world, the measure of a national (and personal) ideal, the real greatness of a great power.

Leon Wieseltier, excerpt from an obituary in *The New Republic*, December 14, 2010

DEAR KATI,

Richard and I took our impetus from the early Sixties, when, for a moment, hope and possibility seemed conjoined for America. We met in that distillation of disillusionment, which was the Vietnam conflict. Richard had gone there as a foreign-service officer, a so-called provincial reporter, I as consultant to Ambassador Lodge.

We both found that our goals were not fulfillable but also that the values that brought us to Indochina remained valid. I watched a Republic Day parade from the balcony in Richard's apartment together with him – both saddened by the probable futility of what we were watching but committed to draw the lessons which would prevent comparable tragedies.

Richard's life was a testimony to that quest. Though we acted on opposite sides of our political contests I always considered Richard the most talented and the most relevant thinker on his side of the political dividing lines. On all the big issues of the day Richard saw a challenge not an obstacle.

Tales are told about his ambitiousness – many of them true. But he was above all ambitious to do, not to be. So at a moment when America was at a loss about its strategy, Richard and his team were elaborating a direction that has a chance of surviving the military phase. Of course the American Academy in Berlin will stand as a lasting tribute to Richard's vision and consistent application. I contributed my name, Richard the dedication and imagination that turned the Academy into a permanent fixture of transatlantic relations, fulfilling the vision of an American presence in Berlin long after the American troops had left.

Dr. Henry A. Kissinger, founding co-chairman of the American Academy, from the spring 2011 *Berlin Journal*

MORE INFO ONLINE

Please visit www.americanacademy.de to register for public events and for a list of our current fellows and distinguished visitors, the fall 2014 program, the alumni database, audio/video archive, and the complete history of the American Academy in Berlin.

The collage features a variety of items related to the Berlin International Film Festival (Berlinale). At the top left is a framed portrait of a man. Below it is a 'Full Time' 2011 calendar. To the right is a 'The Berlin Journal' cover with a green header and a list of names. Below the journal is a 'CURATING MODERNITY' book. To the left of the book is a 'America's Voices' program. Below the program is a 'Bayer-Würtemberg' logo. At the bottom left is a 'ROWITZ' magazine. At the bottom right is a 'RICAN BEAT' magazine. There are also several photographs of people, including a man playing a guitar, a group of people, and a man in a suit.



Los Angeles-based artist Mike Kelley, who passed away in 2012, was in Berlin in fall 2007 for the opening of his solo show at Fabionka Galerie. He visited the American Academy in Berlin for an evening discussion with the art critic Michael Kimmelman, of the New York Times. The below is an excerpt of the interview that was subsequently published in the spring 2008 Berlin Journal.

Kimmelman: You have described our culture as "victim culture." What do you mean?

Kelley: It's a reversal of the old-fashioned idea of the Freudian family romance. Reconstructing yourself as a victim – of, say, satanic child molestation – makes your life exciting. If your everyday life is boring, if your job bores you, what can you say that makes you special? "I was raped by a priest." Victimhood is the new religion. It's the new culture.

Kimmelman: It's also a new form of entertainment.

Kelley: But it is not presented as entertainment. It is presented as a set of social problems.

Kimmelman: How does this relate to our visual culture?

Kelley: It is very much part of our aesthetic. American art has gone in the same direction as the rest of culture because most art now has ceased to have any relation to modernism whatsoever. In fact, I am suddenly becoming an old-fashioned artist in the sense that a lot of art now primarily offers some kind of take on mass culture, but generally of a dark sort – Goth culture, heavy metal, etc. It's a kind of second-wave avant-gardism, because all those forms are based on the historical avant-garde but haven't been filtered through something like a personal trauma that is "of the people."

Kimmelman: You describe instances of the American carnivalesque – school "dress-up days," Halloween, etc. When you speak of these kinds of ritually sanctioned social disorientation it sounds like you're also describing to some extent the condition of art now. It has the veneer of somehow being outside. But it is, in fact, completely sanctioned and safe.

Kelley: Historically art has always functioned as a kind of carnival. Art is the place where you can be wrong, you can do things poorly, you can do things that are inexplicable. But now it's gone into a place where it is overly sanctioned. The traditional avant-garde was confusing because we didn't understand it. Now, it is confusing, but we "get it." The fact that we get it is what makes it cool.

Kimmelman: I wanted to ask you about California and what you think it means in relation to American art. You were from Detroit and went to school in California. You've lived there for twenty years now. You've taught there and you're associated profoundly with the whole Los Angeles school.

Kelley: With four or five other artists. I moved to LA during the period of high conceptualism. The 1970s coincided with a major economic depression. There were no galleries; there were no art stars. Because there was no money. It was the period in which art was really about art.

Kimmelman: That was a very creative moment, and not just in LA, precisely because it wasn't about the marketplace. A lot of artists who were students then describe it as an enormous sense of opportunity. Things didn't cost anything. You could just do what you wanted to. I see that as the reverse of the current moment. There was no pressure. Careers were not made or broken very quickly.

Kelley: When I got to LA, even the notion of California regionalism was over. Conceptualism was an international movement. It could happen anywhere in the world; and this was very freeing. But, at a certain point, I started to think it was a delusion. After all, everybody is from someplace; everybody has a history. My work had to get back to regionalist issues or it would be phony. There is nothing I disagree with more than the international style.

I think this is why the Europeans embraced me. They were being bombarded with international American style not only through mass media and advertising but also in art: pop-art, minimalism, appropriation art. Once I started making work about specific Americanisms, I represented to Europeans a regionalism that they had not seen before in art – a picture of America as being "bad." They embraced me as the sign of "bad America." "Mike Kelly is bad, and we like it!"

I felt a kinship with the artists in the Cologne art scene like Martin Kippenberger and Georg Herold. They were, I felt, trying to do something similar with German culture, trying to use German regionalisms in an ironic, deconstructive way. Well, they were hated. But it was okay for my work to be garbage because I was American. They wanted American garbage. So, I was lucky.

RUSSIA HAS BEEN working, sometimes in deceptively subtle ways, to export Putinism to some of its closer European neighbors. Russian pressure on Ukraine through gas pipeline blackmail, attempts at electoral manipulation, and widespread use of bribery – is no secret, and perhaps no surprise. After all, the original Orange Revolution was a revolt against a Russian-funded, Russian-selected, Russian-speaking Ukrainian presidential candidate. The same can be said of Georgia's Rose Revolution and Russia's continued attempts to undermine it. Though the opposition in Georgia to Georgian president Saakashvili is genuine, Russian funding for it is no secret either. In addition, Russian meddling in Georgia includes attempts to convert Georgian media into conduits for Russian business interests – the same purpose served by Russian media.

The game can be played in many places. With its new oil and gas money, Russia is interested in buying both journalists and politicians in the EU as well. Russia maintains links with the former Communist party in Hungary and also had strong links with the former Communist party in Poland, until the latter's demise. That party had notably failed to sign an already-negotiated gas deal with Norway in 2001, a failure that continues to have ramifications for Polish economic sovereignty even today. It is worth asking which other political parties in which other European countries now have strong, hidden links to Russia too. When former Chancellor Schröder went to work for Gazprom, he proved without a doubt that German politicians, too, can be influenced by Russian money.

There is also a danger that Russia will export its economic system. Russia's LUKoil already controls refineries in Bulgaria and Romania and has strong ties to Greece and ex-Yugoslavia. As for Gazprom, it now owns the Serbian national oil company – openly purchased with an eye to the political influence it would bring – as well as a third of the Portuguese gas company Galp Energia. It has close ties with the Austrian energy giant OMV and with Ruhrgas in Germany. If all of these were purely economic relationships, we would not need to bother to mention them. But neither Gazprom nor LUKoil are normal capitalist enterprises. Nor are they normal state-owned enterprises. They are profoundly

untransparent, deeply political, Kremlin-controlled concerns. And in every single country in which they have invested, the Russian oil and gas monopolies have also asserted political influence, exporting Putinism – that heady mixture of politics and big-oil economics – along with their natural resources.

The West's ability to alter the course of internal events in Russia is admittedly limited, and always has been. But we need not go along with Putinism's central tenets, pretending that Russia is a democracy or that it is a "normal" member of the international community. Russia need not be allowed to chair the Council of Europe – the 46-nation organization charged with extending human rights, promoting democracy, and upholding the rule of law in the whole of Europe. Originally, Russia was allowed to attend G-8 meetings on the muddled theory that this would help it become a democracy. It did not. Why not end the pretense? The point here is that democratic standards should remain democratic standards. World leaders will have plenty of occasions on which to talk to President Medvedev. Why legitimate his authority at the same time?

What we can do is be vigilant about the influence of Russian money in our own countries. Evidence that the Russians are interested in buying politicians and political parties around Europe is growing. Russian-funded think tanks are proliferating. Can Russian interest in Western media be far off? Without encouraging Russian-style paranoia here – or exaggerating Putinism's appeal – we should be aware of what is happening around us.

By suggesting that we can't do much, I'm not suggesting that nothing will change. No country is condemned to repeat its past forever. The Soviet Union did fall apart. Central Europe did join the European Union. Germany is united. I have no doubt that Medvedev will be a different sort of Russian president and that, someday, Putinism may fade out of fashion too. The KGB alumni will eventually retire. According to the ancient Slavic proverb, "Where there is death, there is hope." And besides, the oil may eventually run out.

Anne Applebaum, excerpt from "Putinism: Democracy, the Russian Way," in the spring 2008 Berlin Journal

"The American Academy in Berlin is one of the city's great cultural treasures, an inexhaustibly vital intellectual agora."

Stephen Greenblatt, John Cogan University Professor of the Humanities, Harvard University

TO SAY THAT the Germans are very insecure about the role of their soldiers in Afghanistan is to state the obvious. No analysis is complete without mention of the fact that the nation is uncomfortable with the use of the Bundeswehr in Kunduz province. Questions are asked as to the purpose the Army is serving. As in America, a state of confusion has arisen regarding the distant war, which from time to time shows its bloody claws but typically remains very abstract.

In this complicated situation, a crucial moral and human dimension of this war is in danger of being forgotten: the plight of many Afghans who have assisted the Bundeswehr as interpreters, as engineers, and in other jobs.

As long as their fate is ignored, there is no just role for Germany in Afghanistan.

Germany is executing in a multi-layered strategy that includes both active defense and the training of Afghan security forces as well as the

implementation of a development program, the scope of which has recently doubled to 430 million euros annually. Two German battalions of six hundred are currently combating every district of the Kunduz province for Taliban, to eliminate or to expel them so that the Afghan police can regain control over the territories.

No German strategy, however, can succeed without the help of an entire cadre of Afghan employees. Although there are no official figures, it is estimated that hundreds if not a thousand or more Afghans are working for the Germans. In neighboring Iraq, tens of thousands of Iraqis lost their lives because they had collaborated with the U.S. Army. But the U.S. government closed its eyes. It can be assumed that the German government does not yet have plans to protect their Afghan employees from the Taliban, which make the pursuit of collaborators a priority.

Western countries, especially the Europeans, want to leave Afghanistan. The recent call by American general David Petraeus, who demanded two thousand additional troops from NATO countries, went unheeded. An overwhelming majority of Europeans supports the reduction or complete withdrawal of their troops. In Germany, support is dwindling rapidly: Brandenburg has now refused to participate in the training of Afghan police officers. It will not be the last federal state to withdraw support.

But whatever Germany does – whether it stays in or leaves Afghanistan – it has a moral obligation towards a group of people whose existence is overlooked in shameful fashion in the West. The publication of secret American documents by WikiLeaks has sparked a fierce debate. But this debate rarely touched upon the announcement by the Taliban that they would sift through the documents to find the names of

Afghans who had cooperated with NATO forces. Taliban leader Mullah Omar's command, "to capture or kill all Afghan women who help or inform the coalition forces," is also overlooked.

What should be done? Measures must be taken to protect Afghans threatened by the Taliban. Those who can no longer live safely in their country need to be given visas so that they can settle in Germany.

If Germany ever does truly withdraw, it cannot allow the people who risked their lives in the service of the Federal Republic to fend for themselves. Germany's role in Afghanistan may diminish in the coming years, but its moral obligations are growing every day.

Kirk Johnson, founding director of the List Project to Resettle Iraqi Allies, and a fall 2010 fellow, in Der Tagesspiegel, September 24, 2010

FRIDAY EVENING AT the Villa Salzberg ended, like any gathering, with an atmosphere peppered with small talk, although Fritz Stern, the invited speaker at the second Arnhold Lecture, had distinguished the evening from today's normal run of conversation. It is the difference between the current penchant for middlebrow offerings – "talkshow talk" and "sound-bite speak" – and a more intellectual concept of real conversation between people. Stern reminded the audience of the art of conversation as it was practiced in the coffeehouse circles, typified by Arnhold salon in 1933 Dresden. And if only a short while, the art was revived.

Fritz Stern, the German-American historian came to prominence with his book *Gold and Steel* on Bismarck's finance minister, Gerson von Bleichröder. One would be tempted to call Stern a living legend if it did not make him sound so unapproachable. In fact, the 75-year-old academic proved quite the contrary. The mutual respect shown between Stern and Minister-President Kurt Biedenkopf took a form a friendly hug and an easy, unforced conversation that dispelled any ideas of compulsory greetings between strangers. Biedenkopf referred to Stern as one of the "important liberals, possessing a profound understanding of mankind: his fallibility and his greatness."

Stern's lecture on the "Contortions of German History" showed just why he is considered a great historian. He compared with consummate ease various periods of German history – not as so many movements but as interwoven "contortions." The expensive nature of this approach to all history was one aspect of his argument. The other was that the adversity which Germany, in particular, experienced, sets it apart.

Stern circumscribed to periods: 1848 to 1914 and 1945 to 1989. He spoke of the "triumph of the apolitical in Germany" and about the abasement of its people – and stressed that this is a notion to be wary of, though it deserves profound consideration. Stern cited the example of the extraordinary courage of the people in Leipzig and other cities when, in 1989, they took to the streets.

The term "patriotism" has lately been used, with reference to German history, to describe the current events in the USA. According to Stern, patriotism can provide people with a sense of unity, a sense of common past. The historian commented that the present global political situation would be seen as initiating a time of great instability, the likes which has not been experienced since the Thirty Years' War.

Questions following the lecture focused on Bismarck, patriotism, and the golden age of German culture. After a lecture that lasted over two hours, the audience excitedly engaged Stern informally with further inquiries and comments. The art historian Professor Paul recapitulated the value of such evenings: "Meetings such as these are direct and subject-oriented. They are devoid of the media's bias of interpretation and have nothing to do with talk shows, where individuals vie for attention. This is a real forum to discuss real issues."

Heidrun Hannusch, Dresdner Neueste Nachrichten, October 22, 2001

The American Academy is passionate about bringing ideas into the **public sphere**. Though the organization of on- and off-the-record programs, the Academy's lakeside Hans Arnhold Center has become a favorite **nonpartisan meeting place** for civil society to debate issues of scholarly, ethical, and political significance.

Even Russia's President Dmitry Medvedev has spoken repeatedly of "nuclear disarmament," and Russia's role as a "trustworthy partner" in these efforts. A summit convened by Washington is to

Last year the U.S. already delivered a warning: "The dangers of a nuclear-equipped terrorism are real and deeply disturbing." Such weapons, in the hands of religious fanatics or suicide bombers, are the greatest menace to the future of humankind. How to avoid such a threat so far no politician can answer.

The American consensus about Helmut Kohl's legacy knew no party lines: both of the evening's commemorative speakers, Robert Zoellick and Bill Clinton, hailed Kohl as one of the truly great postwar statesmen of Europe. Dr. Kohl's acceptance speech, delivered extemporaneously, was a masterpiece of understated and crowd-standing oration. Afterwards, the exuberant crowd gathered in the Academy's villa for a reception, where statesmen, academics, journalists, donors, trustees, and staff members reflected on the speakers' words. The rain, which had poured down earlier, had abated, unleashing a brilliant moon that illuminated the continuing sensation, among all those present, of emerging from the evening with a new grasp of history. As the *Frankfurter Allgemeine Zeitung* would later muse, "History is never written in the present tense. . . . But how, if not historic, should one describe what took place at the beginning of this week in Berlin, not here in Washington, in a tent in the garden of the American Academy?"

Think of all the decisions that had to be made after the Berlin Wall fell. The one that gained Helmut Kohl the greatest acclaim, for good reason, is "Would East and West Germany be reunified," but beneath that, if so, on what terms, how? Would Russia become a truly democratic partner with Germany, with Europe and the West, or would they embrace a different kind of hostile autocracy? It was not clear. Would there be a really strong European Union, economically and politically? And how should the US think about it?

“I believe Helmut Kohl was the most important European statesman since World War II.”

Former U.S. President Bill Clinton

He had to deal with every one of these questions, and I would argue that the reason my predecessor George H.W. Bush and I both believe Helmut Kohl was the most important European statesman since World War II is that he answered every single one of these questions correctly. Correctly for Germany, correctly for Europe, correctly for the United States, correctly for the future of the world.

An excerpt from former U.S. President **Bill Clinton's** remarks at the 2011 Henry A. Kissinger Prize



IT IS PERHAPS fitting, but also a bit ironic, that my remarks tonight are directed at the need to restore the integrity of capital markets, not least in the United States. That is a subject upon which we Americans have been fond of lecturing others, and certainly Stephen Kellen and the firm of Arnold & Bleichroeder have represented the best of our traditions. (...)

We can't, however, escape the fact that the truly historic boom in the American stock market in the 1990s has been accompanied by weaknesses in our corporate culture. Ethical breakdowns among financial market participants are widely recognized. The procession of flagrant examples – beginning even before the sensational collapses of Enron and the Andersen accounting firm – have been a preoccupation of business reporting for more than a year; in fact, front page news for months at a time.

I do not believe that the apparent fraud or corporate looting of Enron, WorldCom, Global Crossing, Adelphia, Tyco, and others are at all representative of American business practices. But I do fear they are an extreme manifestation of a more widespread tendency to "push the envelope" of what is acceptable or ethical business practice. (...) The large investment banks and the big commercial banks, both aggressively diversifying into lending, trading, stock research, investment company conglomerates, have become nests of conflict. A whole new profession of financial engineering has been invented, with its richly rewarded practice directed in large part toward finding ways around accounting standards and tax regulations. Consultants and advisors are readily available to promote and justify ever bigger mergers and acquisitions and to rationalize a ratcheting up of executive pay. (...)

What it all adds up to, in my view, is the importance of United States in bringing our practice more closely in line to what we preach. It is in our own interest. It is important, it seems to me, to Germany and other already industrialized countries that have a big stake in the success of a globalized financial system. And it may well be crucial to those countries which aspire to our economic success but face entrenched interests that resist change, modernization and full participation in the world economy.

The good news is that we have had a "wake-up call." The loss of eight trillion dollars or so in stock market valuations over the past two or three years does attract attention. The examples of gross corporate malfeasance have provided political support for change. The bad news is that change – constructive change – will not be easy.

Paul Volcker, from "Protecting the Integrity of Capital Markets," the inaugural Stephen Kellen Lecture, October 7, 2002

THE UNITED STATES

and its allies must make sacrifices to close the Guantanamo Bay detention center in Cuba, Attorney General Eric H. Holder, Jr. said Wednesday, in an emphatic appeal for Europe's help. Mr. Holder spoke at the American Academy in Berlin, not long after telling reporters that the United States had approved the release of about thirty Guantanamo detainees. "We must all make sacrifices, and we must all be willing to make unpopular choices," Mr. Holder said. "The United States is ready to do its part, and we hope that Europe will join us – not out of a sense of responsibility but from a commitment to work with one of its oldest allies to confront one of the world's most pressing challenges."

The New York Times, April 30, 2009

TO BE A GUEST

at the American Academy is a very special honor for me, especially today, as we gather together to remember George Marshall, a man about whom we can doubtless say was a Secretary of State with far-reaching perspective.

In Berlin there are many points of contact with the United States of America. But thanks to you, Richard Holbrooke, Norm Pearlstone, and Gary Smith, the American Academy has developed a particularly special role, within just a few years of its founding, in 1994. For that I would like to express my warmest thanks. This house has become a central place for open discussion – for open discussion about the sense, purpose, and value of the transatlantic relationship, in all of its facets and dimensions, without taboos, and wholly dedicated to the task of passing on the importance and meaning of transatlantic discussion to the next generation.

And if we are talking about working together, then we are also talking about the very essence of the Marshall Plan. The unforgettable speech of the American Secretary of State sixty years ago, at Harvard, remains an exemplary sign of the success of American foreign policy and American values. (...)

European integration and the unification of our continent were only possible because America remained committed to Europe after 1945. The Marshall Plan was a pledge to a unified Europe, founded on the principle of freedom.

Mr. President, dear Mr. von Weizsäcker, twenty years ago, you, as German Federal President, delivered a speech at Harvard on the Marshall Plan. They raised the question as to the core of the transatlantic partnership. Your answer was – and I quote – "It is the idea of freedom." You said then that we had an obligation – and I quote again – "to seriously comprehend freedom as a responsibility." I think you were absolutely right.

Your words about freedom and responsibility and their inextricable connection were as valid then as they are now. Every generation since George Marshall has been faced in precisely this way with their own transatlantic opportunities and challenges.

Excerpt from a speech by Chancellor **Angela Merkel** on the anniversary of the Marshall Plan, at the American Academy, November 19, 2007

"During my college years, one of the books we all read with Edmund Wilson's *To the Finland Station: A Study in the Writing and Acting of History*. I never forgot it. (...) His book excited me mostly because it described something unusual and extremely important: the relationship of philosophical ideas and practical events—the savage intersection where theories and personalities meet and sometimes end up changing the world, for better or for worse."

Richard Holbrooke, from the Foreword to Paul Berman's *Power and the Idealists* (2007)

IT WAS ONE OF THOSE

rare evenings when political Berlin met intellectual Berlin. The German chancellor celebrated sixty years of the Marshall Plan – a.k.a. the European Recovery Program – at the American Academy and talked about German foreign policy present and future.

The subject was bound to create interest, as the chancellor's office has been, from Adenauer to the present, an institutional competitor to the Foreign Office when it comes to formulating foreign policy guidelines. Moreover, policy differences are visible and sometimes audible between the two involuntary partners of what came to be called the "Grand Coalition," since neither side finds this alliance particularly grand.

Introduced by Richard C. Holbrooke – former U.S. Ambassador to Bonn, subsequently undersecretary in the State Department – Merkel started by recalling the Marshall Plan strategy. She interpreted it as not only the economic dimension of U.S. containment vis-à-vis Stalin's USSR but also, via OECD, the basic formula for the future European Economic Community. When she mentioned that, in the early stages, the U.S. offer did indeed comprise massive economic help for Eastern Europe, into the Kremlin declined, one could sense the thought of how differently her own life would have evolved, if... The fact that today's EU extends to most of Eastern Europe is, in her view, the ultimate fulfillment of an American dream of both democratic vision and economic realism. She sent a message to her critics, couched in historical narrative.

Freedom, said the chancellor, must always be coupled with responsibility. It sounded like a cla-

irion call. In her eyes, this is what links the Marshall Plan to today's challenges. What happened in 1989 was not the end of history, but the fall of the USSR coincided with the full impact of modern-day globalization, its opportunities and its challenges.

In this sea change the Atlantic nations have to coordinate their talents and capabilities: in their economic relations, in security affairs, and in global architecture. All of this amounts to the endeavor to once again create more than a modicum of world order.

Russian alienation and how to respond to it are the major factors of uncertainty – not to mention the West's historical ignorance and strategic negligence. Merkel hopes to strengthen the NATO-Russia Council; a minimum requirement would be a profound overhaul of NATO's geometry at the top. Russia, she argues, should "grow step-by-step into the role of a security partner." We can only hope that the Russians share this vision. Notwithstanding the primacy of transatlantic bonds, it is remarkable how Merkel tries to reconcile Russia. She sees the present quarrels about overflight and landing rights, pipelines, and the price of oil and gas as controllable, despite the palpable mutual distrust. A few days earlier, Merkel's predecessor Gerhard Schröder criticized her publicly for both defending moral yardsticks and buying natural gas from Siberia. Merkel did not respond to this false dichotomy. She acted according to the Hanseatic practice in the face of irritation: do not even ignore it.

Michael Stürmer, "The Chancellor's Compass," *Die Welt*, November 21, 2007

AFTER TWO YEARS

of careful planning and preparation, and with resounding support of the Academy's board of trustees, the maiden Richard C. Holbrooke Forum begins on the evening of Thursday, June 5, 2014, with an introductory discussion followed by a dinner hosted at the residence of the U.S. Ambassador to Germany, John B. Emerson, and will continue through the weekend at the American Academy in Berlin with a series of roundtable discussions.

This Forum workshop, "Statecraft and Responsibility," is co-chaired by Michael Ignatieff, of the Harvard Kennedy School, and Harold Hongju Koh, of Yale Law School. Together, over the past few months, they have managed to bring together an exceptional group of scholars, policy experts, and professionals to address a range of concrete topics germane to how responsibility for managing critical problems – from climate, civil war, financial crisis, and conflict change – is being redistributed in a multipolar world.

The first session, on Friday, June 6, reviewed Richard Holbrooke's diplomatic legacy in Bosnia to see how that process bears on resolving current civil conflicts. This leads into three days of sessions on the problems Bosnia is facing today, the challenges of legitimacy and legality in the Syrian conflict, and, more broadly, questions addressing the coordination of new global public goods that would reinforce, or replace, those put in place by the United States at the end of World War II. Another session asks what the consequences of globalization are for some of the core conceptions of liberal democracy.

As we have stressed in the past, the Holbrooke Forum is not a conference center or a standard think-tank. Rather, it is envisaged as an iterative process, with as many participants as possible returning for subsequent meetings – the next two, in winter and spring, also to be chaired by Michael Ignatieff and Harold Koh. The Forum's third and fourth projects are being prepared for launch in the spring and summer of 2015. They will deal, respectively, with the growing, multi-arena networking of Asia, Europe, and the United States, and with the troubling resilience of authoritarianism around the world.

Growing tensions in Eastern Europe and Eurasia, and between China and its immediate neighbors have again demonstrated the pertinence of our decision to steer the Holbrooke Forum's energies towards the evolving discipline of global governance.

By underscoring Holbrooke's insistence on serious, independent investigation into some of the most vexing problems facing national and global security, the Academy not only honors its founder, it also marks its own twentieth anniversary with a new initiative designed to convene scholars, policy experts, journalists, businessmen, military officials, and public servants together to generate the kind of unexpected solutions for which Richard Holbrooke was known.

Letter from Academy Vice-Chair **Gahl Hodges Burt** and Executive Director **Gary Smith** to the donors to the Richard C. Holbrooke Forum, June 4, 2014



Rosanna Warren,
a spring 2006 fellow,
from her collection
Ghost in a Red Hat (2011)

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POSTSCRIPT

September 9 marked the twentieth anniversary of the founding of the American Academy in Berlin. On that day, in 1994, just after the last of Allied forces departed the once divided city, Vice-President Al Gore presented Richard Holbrooke's vision of an institution that would broaden the German-American relationship and prepare it for the post-Cold War world.

We had no blueprint other than a shared determination to help lay the foundations of a new German-American partnership. Holbrooke urged us to think beyond conventional approaches to intellectual exchange, and at the Academy's heart would be a residential fellowship program to foster research, debate, and the testing of ideas, not just on policy issues but in just about every sphere of intellectual activity.

Within a few short years of the Academy's founding, its importance became dramatically clear. Since 1998, the Academy has hosted well over 400 fellows and many more speakers – a willfully heterogeneous community comprised of novelists and nonproliferation experts, cultural historians, syndicated columnists, literary translators, and politicians – not exactly a traditional fellowship program. Just as intense as the cross-fertilization of ideas within the villa was the receptiveness of Berliners to dialogue. The Americans were also struck by the openness of German media to transporting their ideas into the public sphere, whether the taz, FAZ, Inforadio, or Deutsche Welle.

Berlin was a stop on the creative Grand Tour, its contours visible in the fiction of Jeffrey Eugenides and Nicole Krauss, the artwork of Mitch Epstein and Julie Mehretu. Jenny Holzer found inspiration in the Neue Nationalgalerie, Paul Berman in Joschka Fischer's transformation, Xu Bing in Dahlem's East Asian collections, and David Ignatius among Berlin's hackers.

German chancellors, senior officials, and figures from business, scholarship, and the arts came for meetings and programs. When Helmut Kohl received the Academy's Henry A. Kissinger Prize, Bill Clinton and Bob Zoellick explained why Americans regard him as one of the great postwar European statesmen. Last year we paid tribute to a German hero, Ewald von Kleist.

It is hard to overstate the importance of the Academy's decision to be private and nonpartisan. Sometimes it seemed like a moveable debate feast, as during the week-long visits of Supreme Court Justices Stephen Breyer, Antonin Scalia, and Sonia Sotomayor; or when, in 2006, State Department's John Bellinger explained Guantanamo and Abu Ghraib and was soon followed by Harvard Law professor Lawrence Tribe's strongly dissenting view on the Bush Presidency. We won't forget the drama around Ambassador Chris Hill's speech revealing his secret meetings with the North Koreans that day, or Energy Secretary Abraham's unscheduled stop to discuss Kyoto.

The shock of Richard Holbrooke's untimely passing, on December 13, 2010, has not diminished. To perpetuate his commitment to addressing humankind's most intractable challenges, we recently launched the Richard C. Holbrooke Forum for the Study of Diplomacy and Governance. As we are again facing a period of historic transformation – a world that seems to be "unwinding," to borrow from alumnus George Packer's recent groundbreaking book – the Holbrooke Forum, whose first meeting addressed "Responsibility and Statecraft," will become a keystone of the Academy's approach.

I belong to the generation that first experienced Germany through relatives forced to flee the country; in my case, the cultural sensibility my mother and her family brought from Zerbst and Königsberg. The first gift I recall from my Tante Ruth was *Mörke's Ausgewählte Gedichte und Erzählungen in die blauen Bücher* series. And I can still recite more of *Prometheus* than any comparable English poem.

Understanding and translating this culture has been a lifelong preoccupation. The experience of founding the Einstein Forum in Potsdam soon after the fall of the Berlin Wall was formative of the kind of freedom possible for a scholar and intellectual entrepreneur. I was fortunate to be able to experiment there with some of the kinds of programs we later developed at the American Academy in Berlin.

The work of an institution built upon the foundation of private generosity would prove quite different than that of the government-funded institute, however. As an American in Potsdam, I was dazzled by the possibilities offered by a state whose support of intellectual life was a given. As the director of the privately funded Academy, I would learn how articulating the Academy's vision dramatically sharpened our thinking about the institution, ensuring both transparency and accountability.

Many exceptional individuals have contributed to this process, none more decisively than the great family behind the Stephen and Anna-Maria Kellen Foundation. As we mark twenty years since Holbrooke presented his bold idea, we wish to thank the many individuals and corporations who have made the Academy the extraordinary place it is today. It was the privilege of my life to become its founding director, and I am confident it shall continue to flourish.

Gary Smith
Executive Director

ACTION CAUSES MORE TROUBLE THAN THOUGHT